



Andrew Bennett, PE Sr. Principal Engineer



Steve Janosko, PE *Project Manager, NEORSD*

Regional Sewer District

Northeast Ohio



FOLLOWING UP AFTER TEN YEARS...

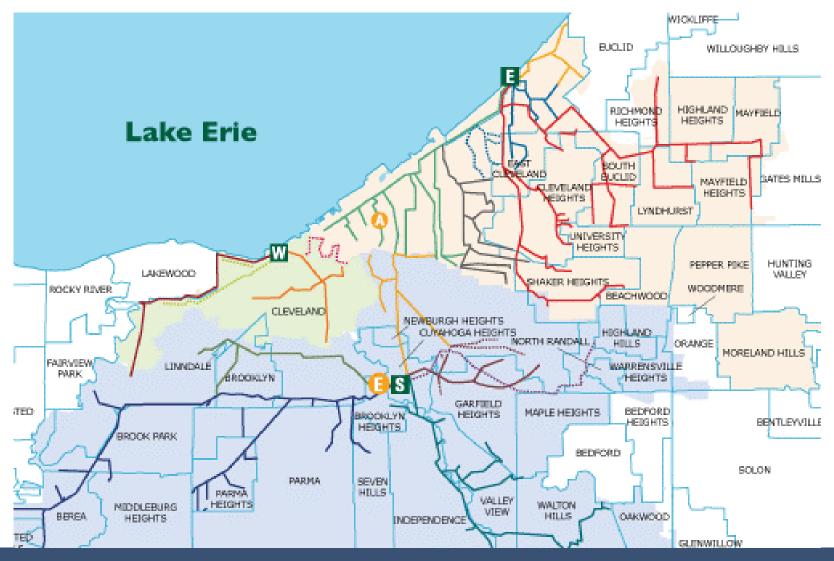
AN UPDATED LONG TERM RESIDUALS PLAN

Agenda

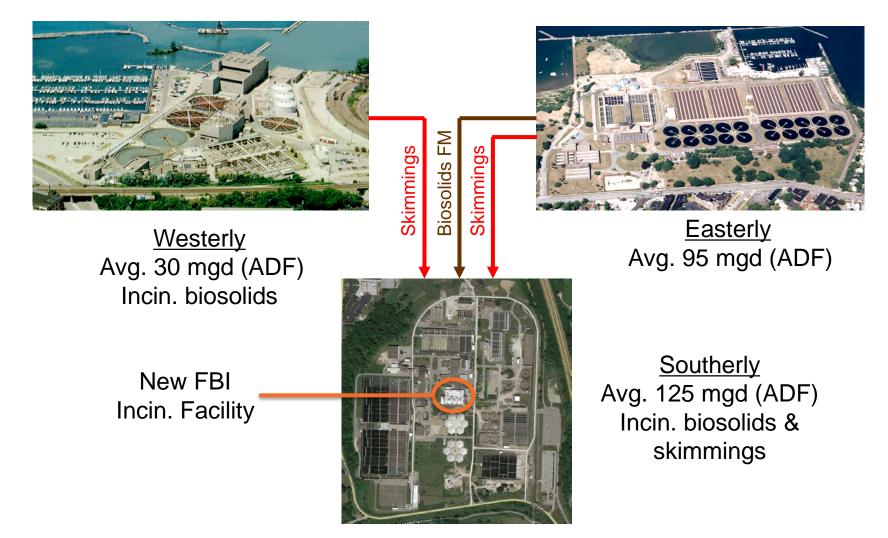
- Introduction / Background
 - Project Objective
- Overall Project Approach
- Summary of Alternatives
- Alternative Evaluation Methodology
- The proactive strategy for the future



- Northeast Ohio Regional Sewer District (NEORSD) owns and operates three (3) wastewater treatment facilities and major interceptor sewers.
 - Easterly WWTC
 - Southerly WWTC
 - Westerly WWTC
- Serve > 1 Million residents within service area



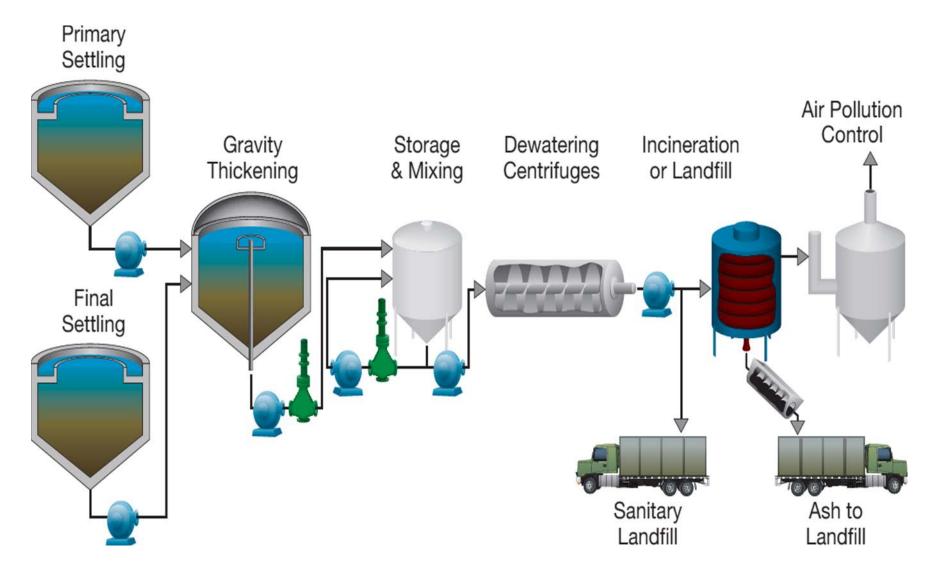
- NEORSD completed a Long Term Residual Management Plan (LTRMP) in December 2005 that evaluated solids management options for its three WWTC.
- Recommendations from the 2005 LTRMP included:
 - Continue incineration of solids at Southerly and Westerly, with landfilling as a backup option.
 - Replace Southerly's four existing multiple hearth incinerators (MHI) with three new fluid bed incinerators (FBI).
 - Continue pumping solids from Easterly to Southerly for processing and disposal.
 - Continue to incinerate solids at Westerly's two existing MHI for at least the next 10 years. Re-investigate potential long-term management alternatives for Westerly's solids at that time.



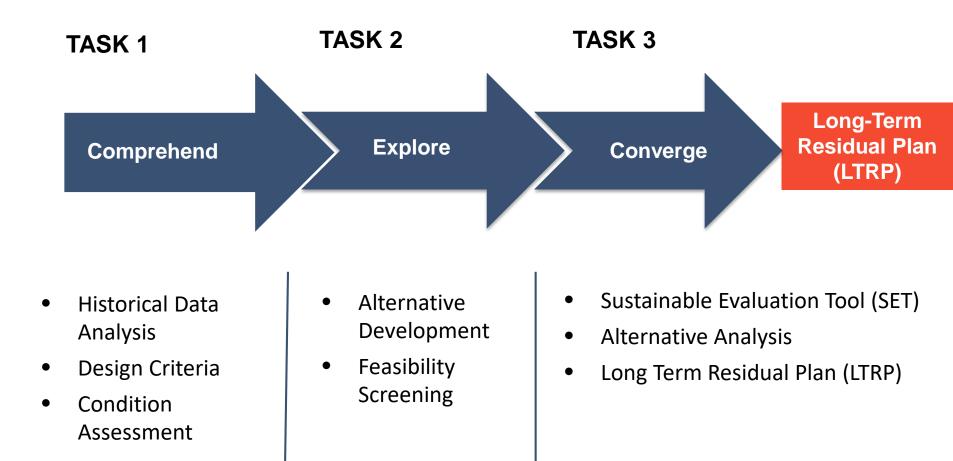
Project Objectives

- Evaluate future solids handling alternatives based on life cycle costs and non-cost criteria.
- Provide recommendations for a long term solids management strategy for Westerly WWTC for the 20 year planning period.

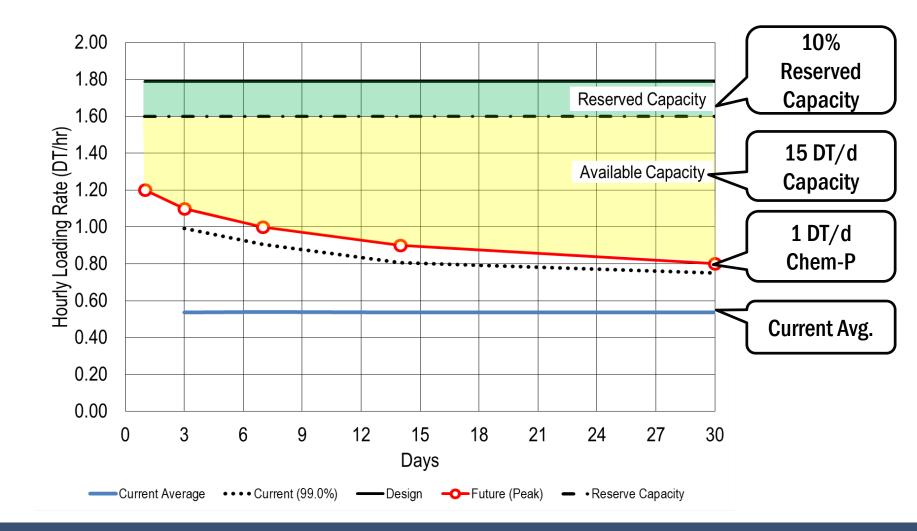
Westerly WWTC Solids Process Diagram



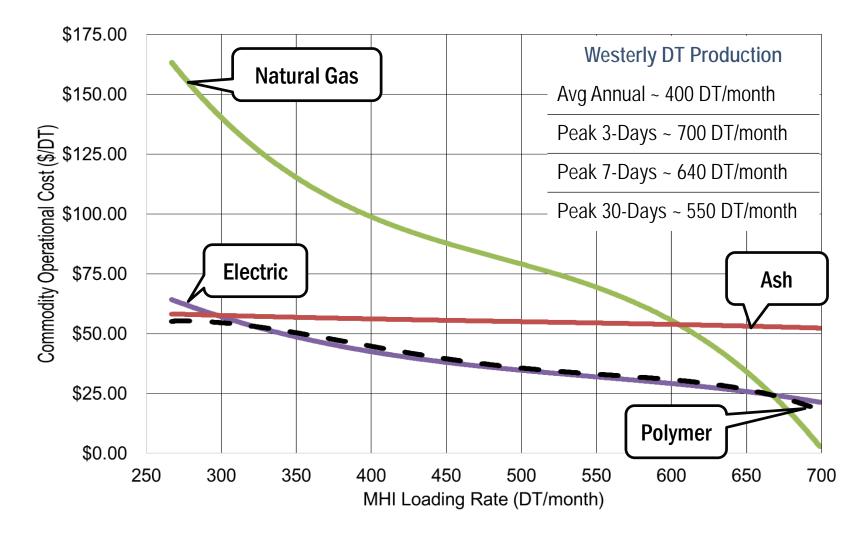
Overall Project Approach



MHI Capacity Evaluation and Chemical Solids Projections



O&M Costs



Existing Equipment Assessment

- Condition assessments performed
 - MHI Nos. 1 and 2
 - Scrubber
 - Ash conveyance
 - Ash/Cake load out station

<u>Recommended Improvements</u>

- MHI Nos. 1 and 2
 - Top shaft and bearing
 - Rabble Arm
 - Burner Tiles
 - Center Shaft Castable (MH 2 only)
- Combustion System (NFPA)
- Scrubber
- Controls (NFPA)



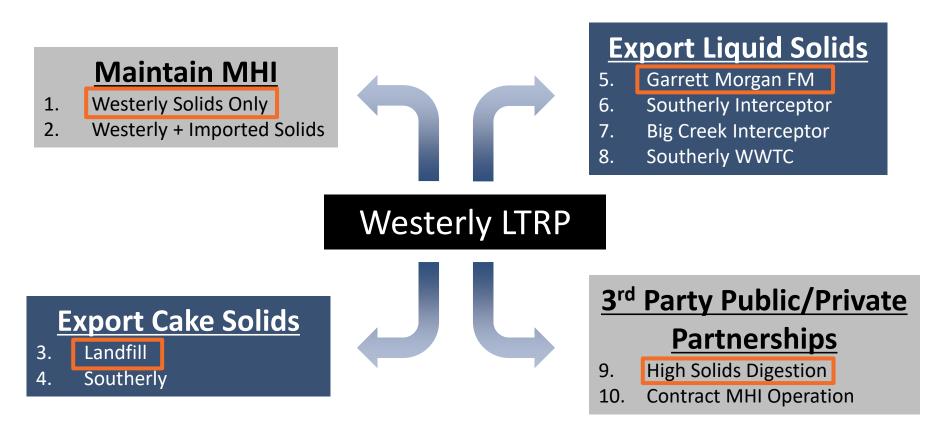


Existing Equipment Assessment 2015 MACT Testing Results

Criteria	MACT Standard	75% Threshold	MH No. 1 (Aug 12, 2015)	MH No. 2 (July 19, 2015)
Cadmium (mg/dscm)	0.095	0.071	0.076	0.088
Carbon Monoxide (ppmvd)	3,800	2,850	54.6	128
Dioxins, TEQ (ng/dscm)	0.32	0.24	0.00068	N/A
Hydrogen Chloride (ppmvd)	1.2	0.9	0.351	0.19
Lead (mg/dscm)	0.3	0.23	0.252	0.109
Mercury (mg/dscm)	0.28	0.21	0.105	0.073
Oxides of Nitrogen (ppmvd)	220	165	229	218
Part. Matter (mg/dscm)	80	60	31.3	28.3
Sulfur Dioxide (ppmvd)	26	19.5	<5.04	8.8







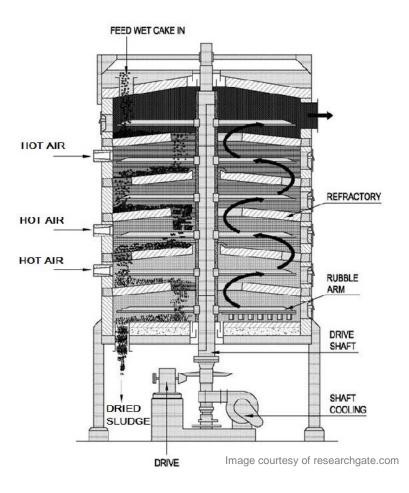
Total of 14 Alternatives Evaluated (includes sub-alternatives)

= Most economic alternatives based on LCCA

Maintain Incineration at Westerly Alternative 1

Description:

- Maintain Incineration
 - MACT compliance reliability
- Inspection to Define Required
 Improvements



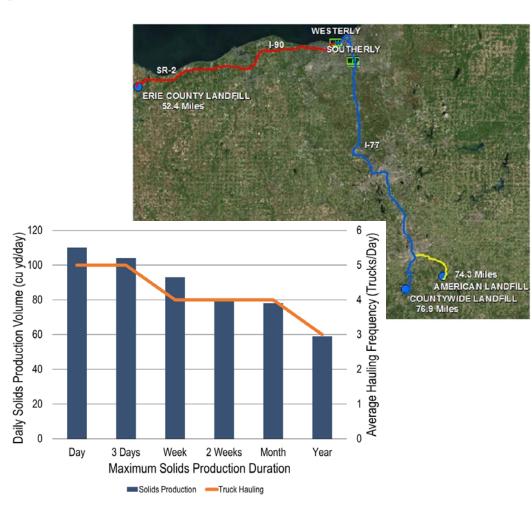
Landfill (Export Cake Solids) – Alternative 3

Description

- Decomm. Westerly MHIs
- Maintain Dewatering Equip
- No Cake Storage

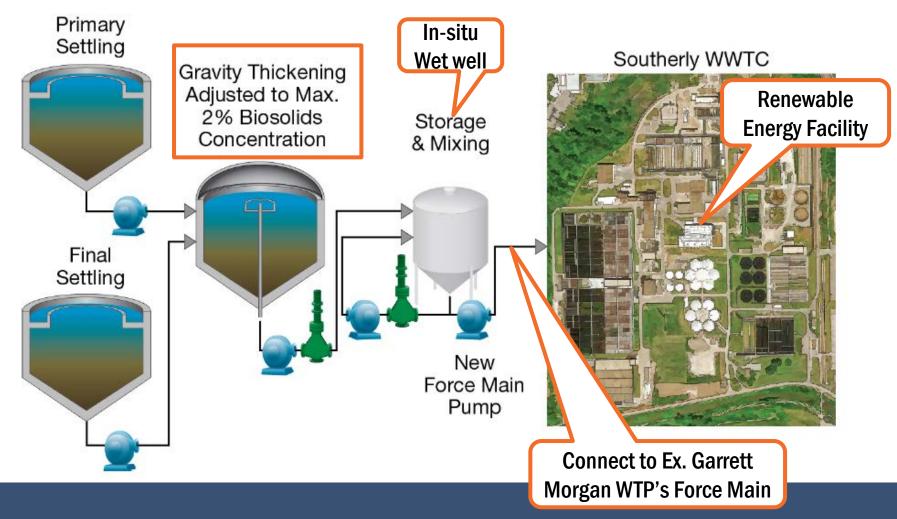
Evaluation Process

- Landfill Investigation
 - ID No. of Landfills and Locations
 - Expected Life-Span
 - Max. Biosolids willing to accept (capacity)
- Hauling & Disposal Costs
 - Distance to Landfill
 - Frequency
 - Tipping Fees



Garrett Morgan Force Main (Export Liquid Solids) – Alternative 5

Process Flow Diagram

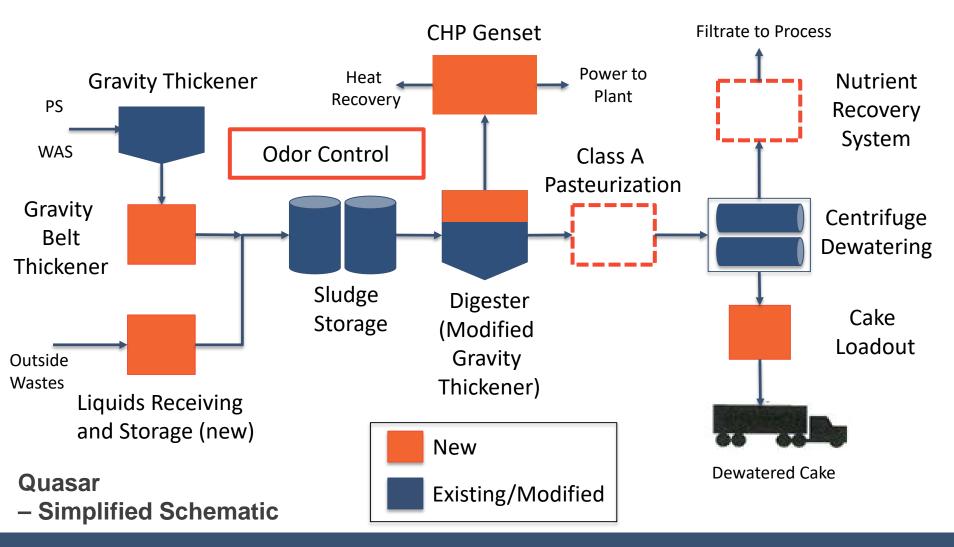


Third Party Public-Private Partnerships (PPP)



- Growing gap between infrastructure needs and financial resources to fund those improvements
- Capital invested by private company, but complete privatization does not occur
- Various arrangements of responsibility:
 - Ownership of assets
 - Operating Facility
 - Sourcing of solids

High Solids Digestion (PPP) – Alternative 9



Hazen

PPP – Risks / Benefits

PPP Vendor	Benefits	Risks		
Quasar	 Sustainable Solution (EQ + Energy Recovery) Potential decrease in op cost Beneficial use of solids Quasar operating risk for end use 	 Increased nutrients (increase with import of wastes) Imported waste effect on biosolids quality Potential increase in odors On-site safety NEORSD maintains compliance risk 		
 Continues use of incineration Potential reduction in treatment costs 		 Imported waste impact on MHI emissions Potential increase in odors On-site safety NEORSD maintains compliance risk 		
		 PPP Overall Risks Contracting Long-term viability of company Owner loses level of control 		

Task 3 - Converge

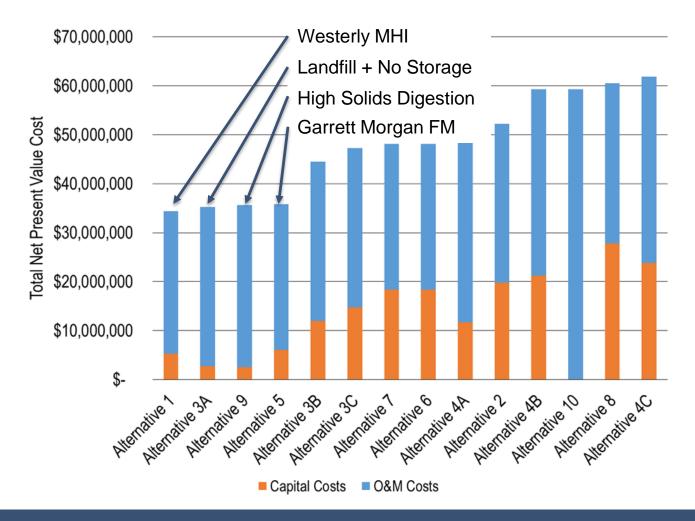
Sustainability Evaluation Tool (SET)

- <u>Non-Cost Factors</u>
 - Long-Term Viability
 - Impact on Land Availability
 - Risk of Regulatory Changes
 - Operations/Maintenance
 - Energy Recovery
 - GHG Emissions
 - Carbon Footprint
 - Health & Safety
 - Control / Use of Assets
 - Utility Leadership
 - Ratepayer Perception
 - What is important to NEORSD?

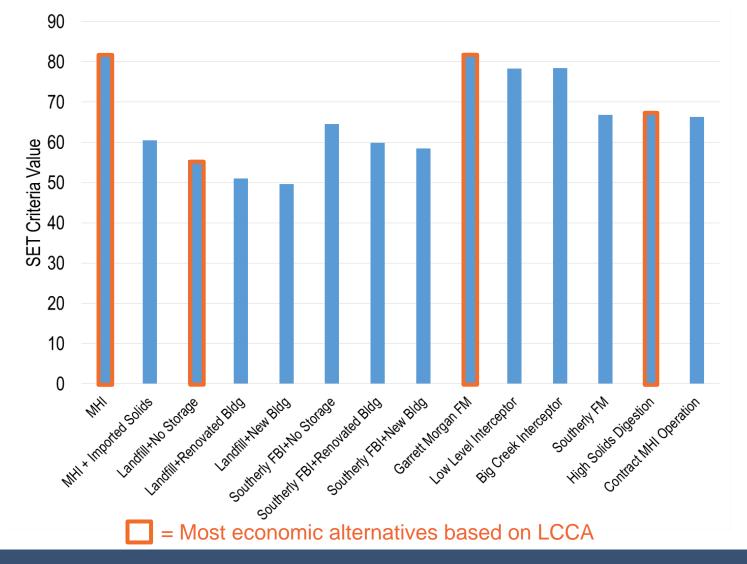
- <u>Cost Factors</u>
 - Capital
 - O&M
 - Commodities
 - Escalation
 - Discount Factors

Westerly LTRP Alternative Analysis

Total Net Present Value Cost Ranking



Non-Cost Factors – SET Results



Non-Cost Factor Advantages Comparison

Category	Criteria	Westerly MHI	Landfill + No Storage	High Solids Digestion	Garrett Morgan FM
TNPV	Cost	\$34.4 M	\$35.3 M	\$35.7 M	\$35.8 M
Environmental	Regulatory				
	Energy				
	GHG				
Implementation	Const. Complexity				
	Existing Assets				
	Agreements				
Operations	Complexity				
	Reliability				
	Traffic				
Social	Odors				
	Health & Safety				
	Construction				

Non-Cost Factor Disadvantages Comparison

Category	Criteria	Westerly MHI	Landfill + No Storage	High Solids Digestion	Garrett Morgan FM
TNPV	Cost	\$34.4 M	\$35.3 M	\$35.7 M	\$35.8 M
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	Agreements				
Operations	Complexity				
	Reliability				
	Traffic				
Social	Odors				
	Health & Safety				
	Construction				

Southerly FBI + No Cake Storage (Export Cake Solids) Alternative 4A

Description:

- Haul cake solids to Southerly WWTC's Renewable Energy Facility (REF)
- Three (3) Fluidized Bed Incinerators
 - Incinerators currently under capacity
- Build cake receiving station at REF
- No cake storage at Westerly



Southerly FBI + No Cake Storage (Export Cake Solids) Alternative 4A

- Did not make the "short list" of Alts.
 based on LCCA
 - evaluated to verify the economics of operating costs and other factors at Southerly relative to keeping MHI at Westerly.
- Conclusion
 - Use of existing MHIs at Westerly still most cost effective



Southerly WWTC Renewable Energy Facility

UPDATE 2017 MACT Testing Results

Criteria	MACT Standard	75% Threshold	MH No. 1 (Feb 22, 2017)	MH No. 2 (April 6, 2017)
Cadmium (mg/dscm)	0.095	0.071	0.016	0.016
Carbon Monoxide (ppmvd)	3,800	2,850	894.3	780
Dioxins, TEQ (ng/dscm)	0.32	0.24	0.0098	0.0069
Hydrogen Chloride (ppmvd)	1.2	0.9	< 0.12	< 0.14
Lead (mg/dscm)	0.3	0.23	0.060	0.076
Mercury (mg/dscm)	0.28	0.21	0.038	0.083
Oxides of Nitrogen (ppmvd)	220	165	174.8	78.9
Part. Matter (mg/dscm)	80	60	7.7	14.0
Sulfur Dioxide (ppmvd)	26	19.5	< 2.39	4.6



The proactive strategy for the future

- Continue to operate existing MHIs with reasonable capital investment for rehab.
 - Burner efficiency
 - MACT performance
 - Mechanical needs
- Be opportunistic in future years about use of Southerly capacity



Andrew Bennett, PE

(330) 835 - 9585 abennett@hazenandsawyer.com

Steve Janosko, PE (216) 881- 6600 JanoskoS@neorsd.org



