

Leslie Schehl, PE, MBA, PMP June 24, 2015

#### **Presentation Overview**

- Background
- Asset List
- SCM and the Asset Management Lifecycle
- Accomplishments
- To Do List
- Lessons Learned



# Metropolitan Sewer District of Greater Cincinnati

- Serves Cincinnati and most of Hamilton County as well as parts of adjacent counties of Butler, Warren, and Clermont
  - Population of more than 800,000
  - 230K accounts
- Treats more than 70B gallons per year
- Seven major treatment plants





# **Our Challenge**

MSD is under a federal mandate (Consent Decree) to reduce sewer overflows into local streams and rivers.



Combined sewers carry both sewage and stormwater in the same pipe.



#### **Consent Decree**

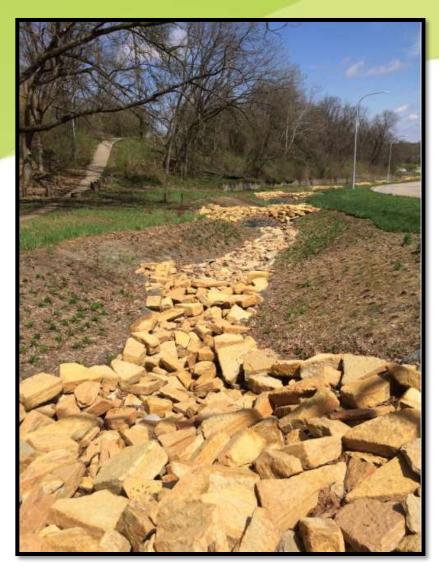
- Federally Mandated by USEPA
  - Capture, treat, or remove 85% of 11BG of CSO
  - Eliminate all SSOs
- Final WWIP (2010)
  - Storage and Conveyance
  - Product Control
  - Source Control
- Bioretention, detention, vegetated swales, stream restoration, etc.



#### **Phase 1 Assets**







**Rapid Run Bioswale** 





#### **St.Francis**







#### **Harrison Street Planter**

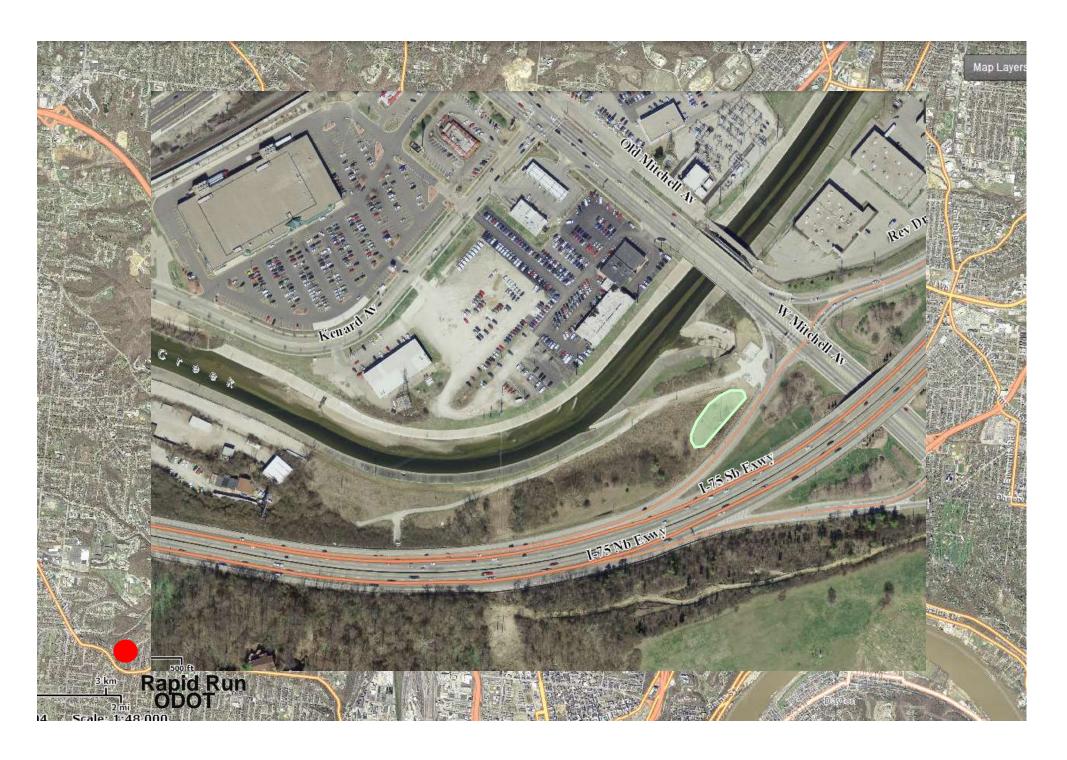


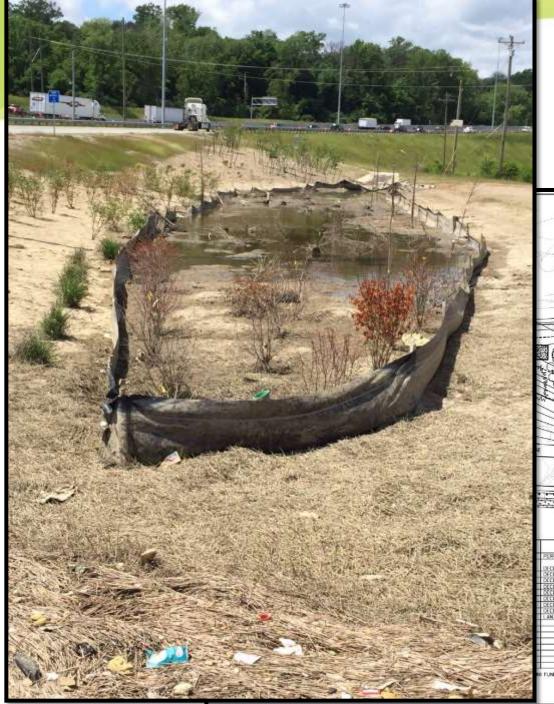




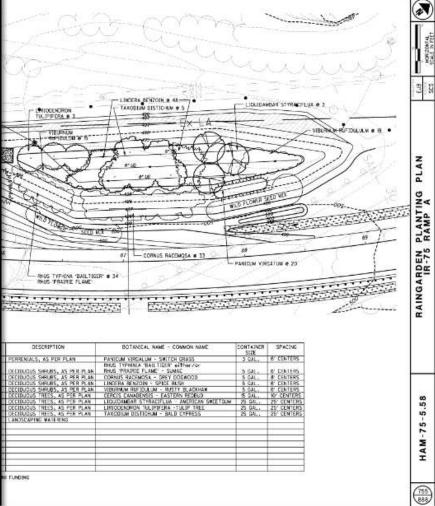


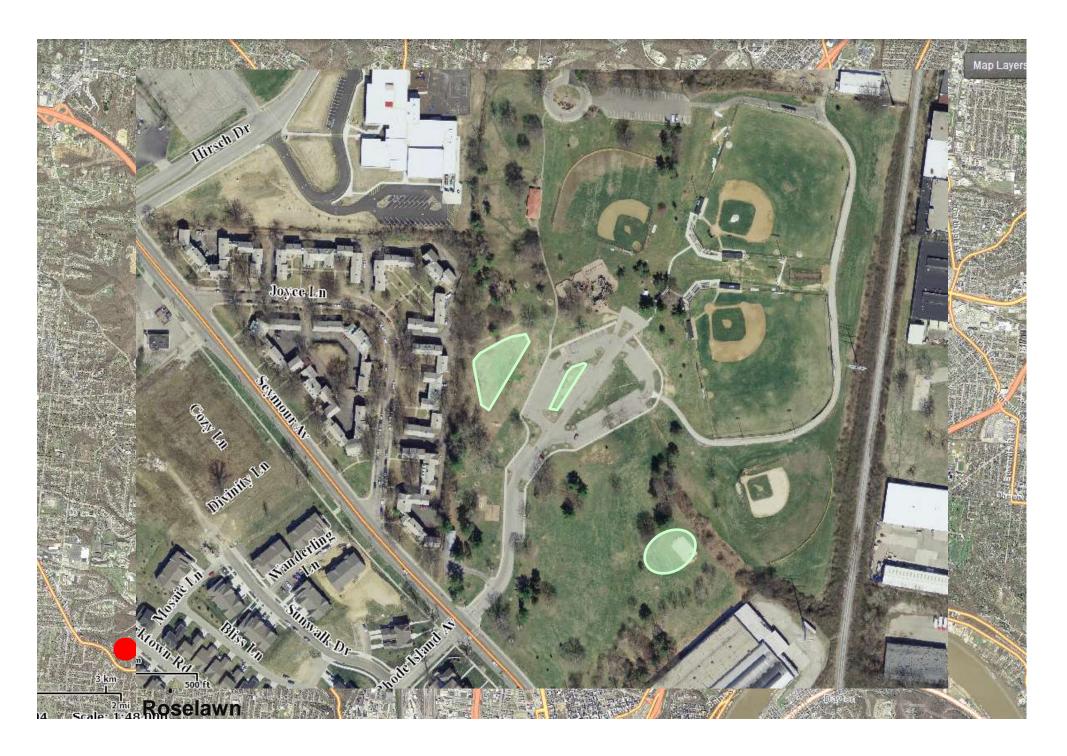




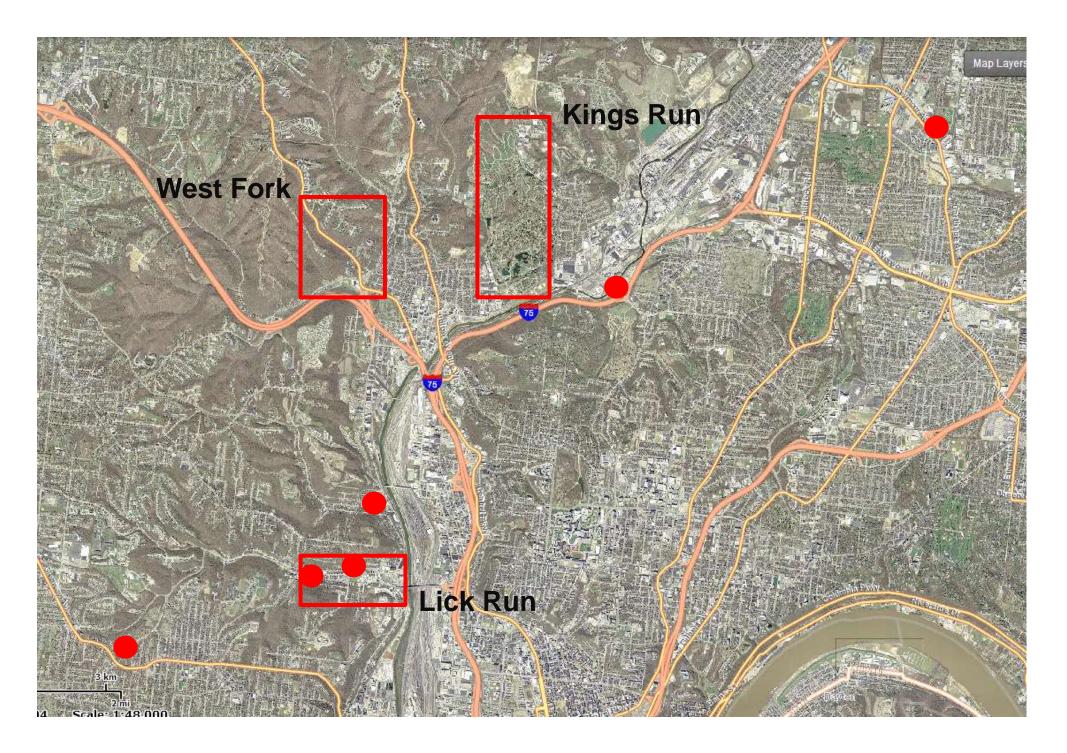


#### **ODOT Basin**

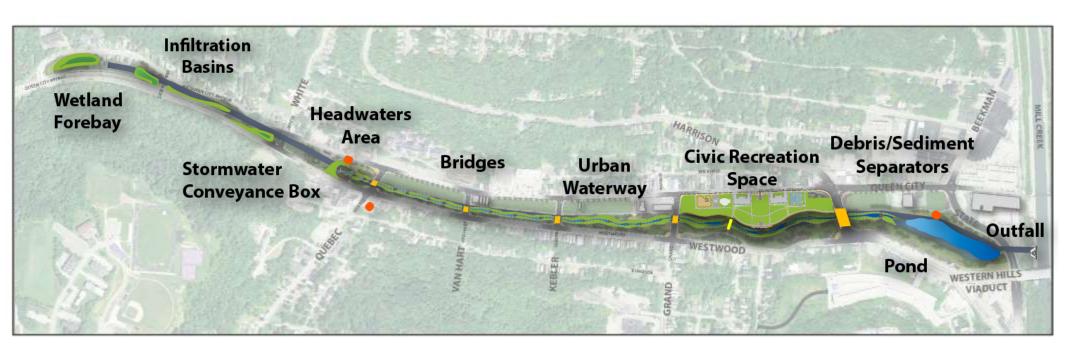








# **Valley Conveyance System**







### **Watershed Operations**

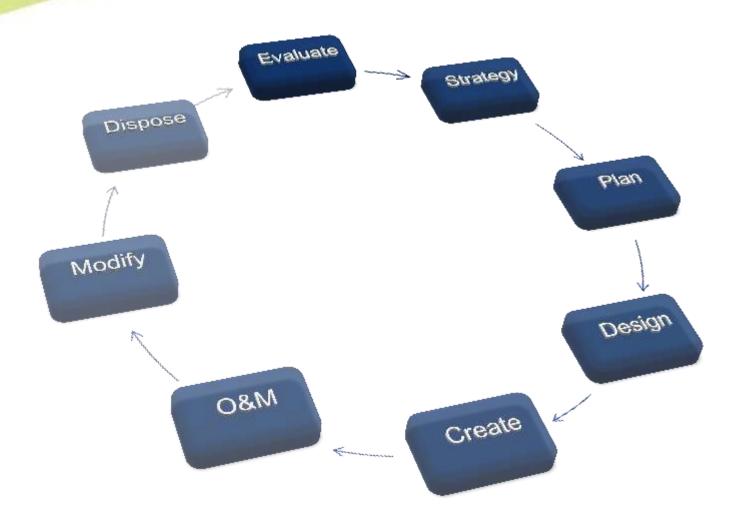
- Division dedicated to the operations, maintenance, and performance of wet weather facilities
  - Real Time Control facilities
  - Enhanced High Rate Treatment facilities
  - Storage facilities
  - Stormwater Control Measures



# SCM in the Asset Management Lifecycle



# **Asset Management Lifecycle**





## **AM Advantages**



Minimize cost of ownership

Focus on customer satisfaction





Performance metric into the program

Eliminates or mitigates funding issues



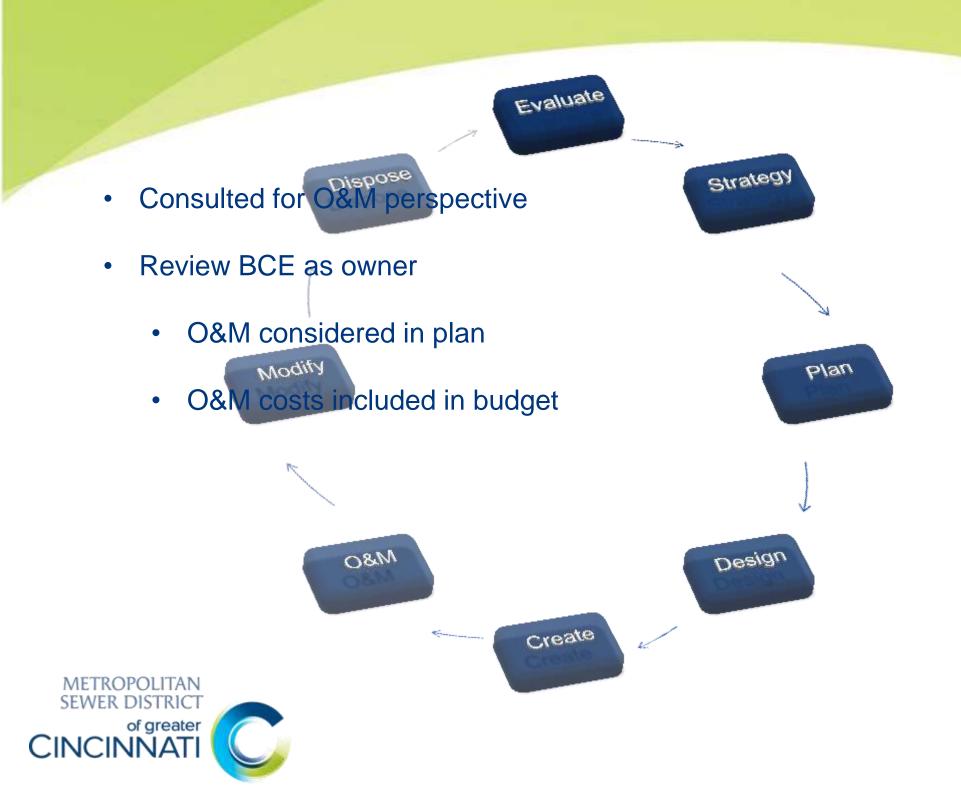


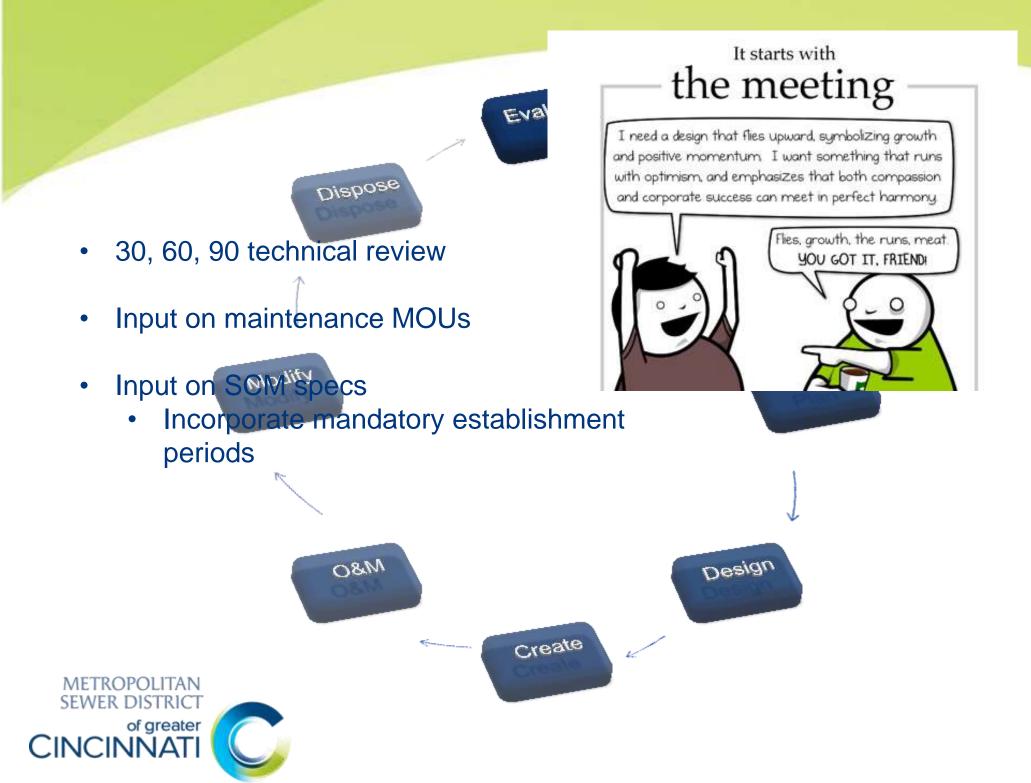
Knowledge retention

Organizational buy-in











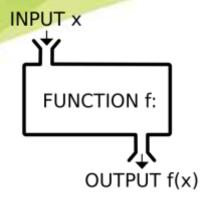


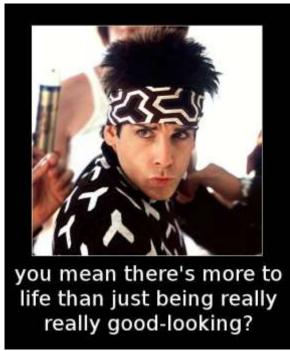
#### **SCM Maintenance Then & Now**

	Then	Now				
Management	Enviromental Programs Management (Engineering Division)	Watershed Operations (Operating Division)				
Labor	Cincinnati Park Board	Landscape Contractors (RFQ Process)				
Where	Early Success Projects	MSD Assets				
What	Inspections and limited maintenance	Inspections and all maintenance				
Data Tracking	Inspection Database	CMMS				



#### **Maintenance Goals**





Function

Aesthetics

Safety





#### **Performance Indicators**

#### Vegetated systems

- Structure and soil clogging
- Plant viability
- Erosion
- Sediment
- Trash
- Infestation

#### Non-vegetated systems

- Structure clogging
- Structure failure





# **Budget Based On...**

- Maintenance activities
- Level of Service
- Size
- Hourly rate of a Parks
   Dept. employee

Item	MSD Basin	Anticipated MSD Acceptance Date	Year 1	2014	2015	2016	2017	2018	2019	2020
SO 30 ODOT (Mitchell Interchange) PID 11143100										
New storm and combined pipes (621 LF 72"; 37 LF 12" Type C Conduit)	Mill Creek	08/31/2015	2015	\$0	\$983	\$1,012	\$1,043	\$1,074	\$1,106	\$1,139
Bioretention	Mill Creek	12/31/2015	2015	\$0	<b>\$</b> 5,708	\$5,879	\$6,055	\$6,237	\$6,424	\$6,617
Subtotal CSO 30 ODOT (Mitchell Interchange)										
SO 33 ODOT PID 11143120										
New storm and combined pipes (16 LF 12"; 69 LF 24"; 12 LF 30" Type C Conduit)	Mill Creek	04/04/2023	2023	\$0	<b>\$</b> 0	\$0	\$0	\$0	\$0	\$0
North Bioretention	Mill Creek	04/04/2023	2024	\$0	\$0	\$0	\$0	\$0	\$0	\$0
South Bioretention	Mill Creek	04/04/2023	2024	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal CSO 33 ODOT										
SO 12 A4a (Stock Street) PID 11242843										
New storm and combined pipes (859 LF 12' x 10' Conduit; 277 LF 36"; 96 LF 30"; 209 LF 24"; 136 LF 15"; 872 LF 12")	Mill Creek	12/10/2015	2015	\$0	\$3,659	\$3,769	\$3,882	\$3,998	\$4,118	\$4,242
New sanitary pipes (175 LF 24"; 990 LF 8")	Mill Creek	12/10/2015	2015	\$0	\$1,740	\$1,792	\$1,846	\$1,901	\$1,958	\$2,017



# CMMS...but why???

#### **Benefits of CMMS**

- Incorporate real O&M data into the cost of ownership
- Improves preservation of the asset
- Helps meet the performance standards of the asset in a cost-effective manner
- Decisions made about the future of the asset are economically based



## **CMMS** Implementation

- 1. Choose the software
- 2. Form the team
- 3. Workflow and process development
- 4. Configuration
- 5. Data
- 6. Training
- 7. Go Live
- 8. Continuous Improvement



#### 1. Choose a Software

- Maximo vs. Cityworks
- Discrete vs. Linear
- GIS based or not
- Mobile capabilities





#### 2. Form the Team

#### DILBERT

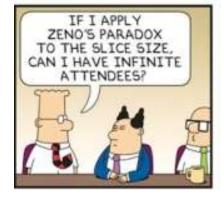




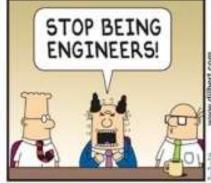




BY SCOTT ADAMS





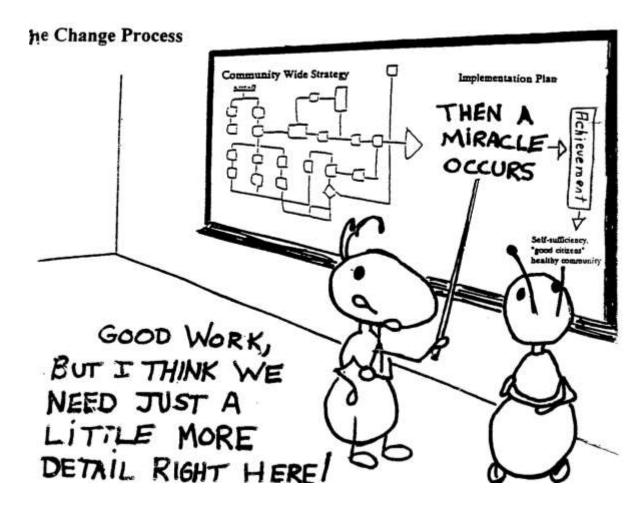






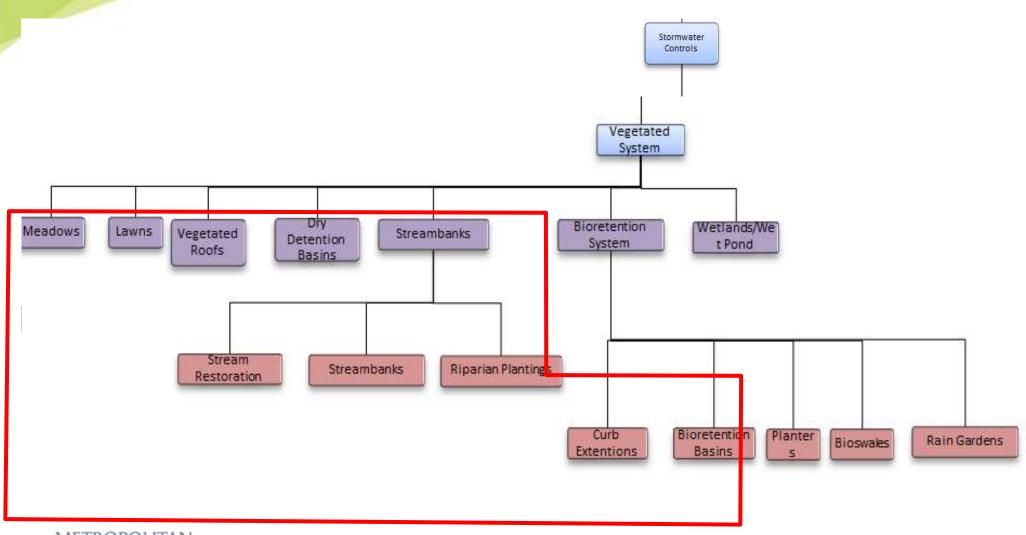
## 3. Workflow and Process Development

- Hierarchy
- Maintenance Manual
- Resources
- Workflow diagrams





# Hierarchy





### **Maintenance Manual**

- Description of SCM
- Maintenance tasks
- Frequencies
- SOPs
- Forms and Logs

METROPOLITAN SEWER DISTRICT	
CINCINNATI	C

MCD CTODUMATED	CONTROL MEAGUE	DEC ODEDATION	O AND MAINTEN	IANIOS MANUIAL

MSD STORMWATER CONTROL MEASURES OPERATIONS AND MAINTENANCE MANUAL

Angeoing D

	Vegetation diseased, dead, or dying?	(IF)	CHECK	INSPECTOR ACTION (THEN)	INSPECTION NOTES**
-	regeration onecsea, deca, or crying r	No		Proceed with Inspection	
9 1	EX - Indication of regetative disease impacting the health of live vegetation and/or presence of dead plant material	Yes		Document number, location, and species in poor health or dead, then proceed with inspection	
202	Pipes/structures in poor condition?	140		Proceed with inspection	
	EX - Pipes/structures cracked, deformed, leaking, corroded, misplaced, etc.	Yes		Document location and severity of damage, then proceed with inspection	
10 5	Slopes/berms in poor condition?	No		Proceed with Inspection	
	EX - Slopes/berms unstable due to erosion or other factors.	Yes		Document location and severity of damage, then proceed with inspection	
11 8	Evidence of contomination?	No		Proceed with Inspection	
	EX - Visible sheen, stains, or odors of all, gassline, or other pollutants	Yes		Document location, severity, nature, and patential source of contamination, then proceed with inspection.	
12	Foul odars present?	No		Proceed with Inspection	
	EX - Unidentified impleasant adors within or coming from the basin.	Yes		Document conditions, then proceed with Inspection	
Hormful Insects present?  £X - Wasps, hornest, etc. creating nuisance or hazard for impedient or others.	No		Proceed with Inspection		
		Yes		Document location, severity of problem and insect species (If known), then proceed with inspection	
14 6	Domage from rodents or other animals?	No		Proceed to Inspection completion	
	EX - Normal flow is restricted, burrowing hales are present, plants are damaged or missing, etc.	Yes		Document location, severity of problem and species of radent or animal (If known), then proceed with inspection.	

ANSI Z133.1 Safety Standards

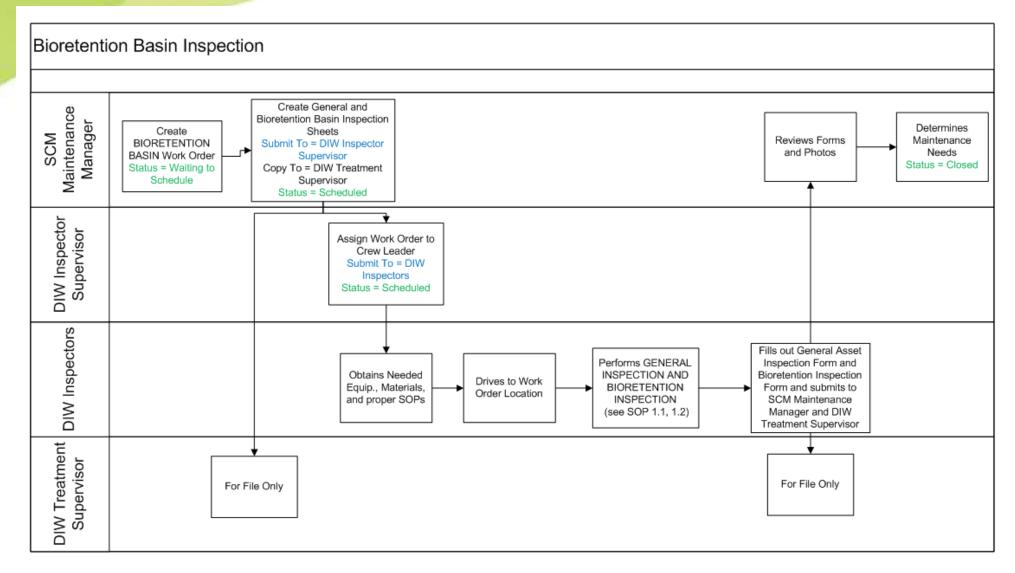
ISA Bost Management Practices: Tree Pruning

To ensure that pruning is appropriate for the species and tree/site conditions, it is important to have a clear understanding of the specific needs of the tree and the objectives for pruning. Pruning objectives for shade trees include the following:

- Improve structural strength and reduce failure potential (including dead branch removal)
- Prevent or mitigate a pest problem

APPENDIX C 6.1: WEEDING AND PRUNING

#### Workflow





# 4. Configuration

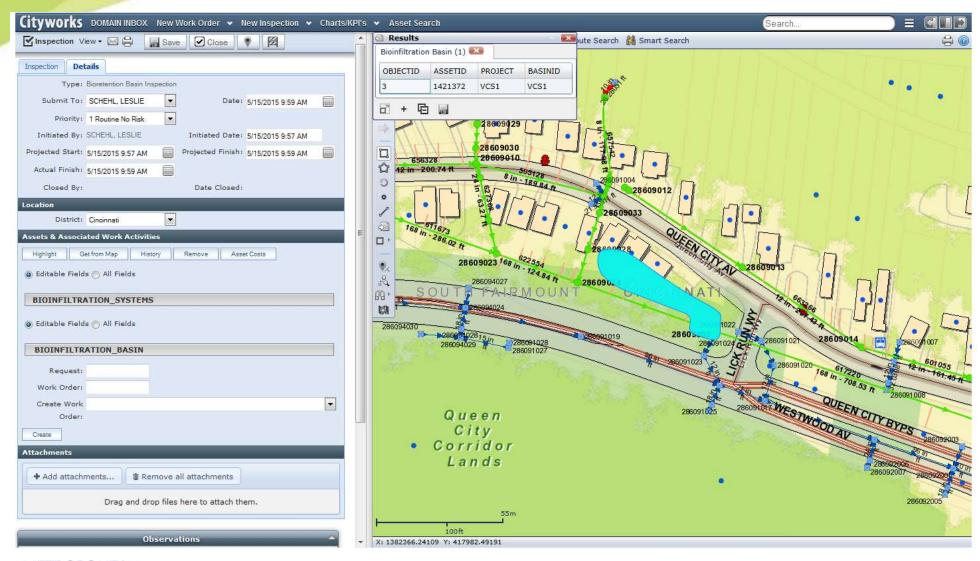


5. Data

# 6. Training

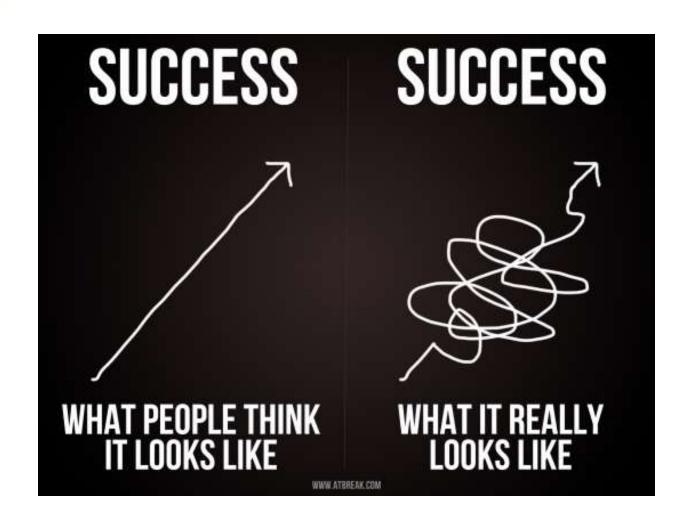


### 7. Go Live





## 8. Continuous Improvement







Mods identified through maintenance history

Small mods through Wo

Larges mods through CIP

Modify

M80

Dispose

Create







## Accomplishments

- ✓ Maintenance Manual
- ✓ Inspection Forms
- ✓ Standard Operating Procedures
- ✓ Inspector Training
- ✓ Bioretention Basin Go-Live in Cityworks
- ✓ Technical Review Team for source control projects
- ✓ Contractors completing maintenance activities







- Continue "soft" go-lives for other assets
- Contractor Certification Program
- Contractors/Inspectors training in CMMS
- Going mobile
- Public Education/Outreach
- Enforcement Plans



#### **Lessons Learned**

- Be involved in all phases of the asset lifecycle
- Secure resources early and have a backup plan
- Define performance criteria
- Don't bite off more than you can chew
- Don't reinvent the wheel





# Questions?

leslie.schehl@cincinnati-oh.gov

